

# WINCHESTER SCHOOL (P NORTH)

## ANNUAL REPORT

### FOR THE YEAR ENDED 31 DECEMBER 2022

#### School Directory

**Ministry Number:** 2484

**Principal:** Nic Mason

**School Address:** 552 Ruahine Street, Hokowhitu

**School Postal Address:** 552 Ruahine Street, Hokowhitu, Palmerston North, 4410

**School Phone:** 06 357 9414

**School Email:** [secretary@winchester.school.nz](mailto:secretary@winchester.school.nz)

**Accountant / Service Provider:**

**Education  Services.**  
*Dedicated to your school*

# WINCHESTER SCHOOL (P NORTH)

Annual Report - For the year ended 31 December 2022

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# Winchester School (P North)

## Statement of Responsibility

For the year ended 31 December 2022

The Board accepts responsibility for the preparation of the annual financial statements and the judgements used in these financial statements.

The management (including the principal and others as directed by the Board) accepts responsibility for establishing and maintaining a system of internal controls designed to provide reasonable assurance as to the integrity and reliability of the school's financial reporting.

It is the opinion of the Board and management that the annual financial statements for the financial year ended 31 December 2022 fairly reflects the financial position and operations of the school.

The School's 2022 financial statements are authorised for issue by the Board.

RICHARD WITHY

Full Name of Presiding Member

Nicholas Peter Mason

Full Name of Principal

[Signature]

Signature of Presiding Member

[Signature]

Signature of Principal

25 May 2023

Date:

25 May 2023

Date:

## Winchester School (P North)

# Statement of Comprehensive Revenue and Expense

For the year ended 31 December 2022

		2022	2022	2021
	Notes	Actual \$	Budget (Unaudited) \$	Actual \$
<b>Revenue</b>				
Government Grants	2	3,330,545	3,058,501	3,057,171
Locally Raised Funds	3	56,115	52,400	59,778
Interest Income		6,098	1,800	3,112
		<u>3,392,758</u>	<u>3,112,701</u>	<u>3,120,061</u>
<b>Expenses</b>				
Locally Raised Funds	3	17,404	7,000	6,300
Learning Resources	4	2,644,971	2,282,402	2,429,841
Administration	5	203,657	157,950	152,007
Finance		2,040	1,554	2,295
Property	6	590,865	669,851	526,261
		<u>3,458,937</u>	<u>3,118,757</u>	<u>3,116,704</u>
<b>Net Surplus / (Deficit) for the year</b>		(66,179)	(6,056)	3,357
Other Comprehensive Revenue and Expense		-	-	-
<b>Total Comprehensive Revenue and Expense for the Year</b>		<u>(66,179)</u>	<u>(6,056)</u>	<u>3,357</u>

The above Statement of Comprehensive Revenue and Expense should be read in conjunction with the accompanying notes which form part of these financial statements.

## Winchester School (P North)

# Statement of Changes in Net Assets/Equity

For the year ended 31 December 2022

	Notes	2022 Actual \$	2022 Budget (Unaudited) \$	2021 Actual \$
<b>Equity at 1 January</b>		971,573	979,382	968,216
Total comprehensive revenue and expense for the year		(66,179)	(6,056)	3,357
Contributions from the Ministry of Education				
Contribution - Furniture and Equipment Grant		8,281	8,281	-
<b>Equity at 31 December</b>		913,675	981,607	971,573
Accumulated comprehensive revenue and expense		913,675	981,607	971,573
<b>Equity at 31 December</b>		913,675	981,607	971,573

The above Statement of Changes in Net Assets/Equity should be read in conjunction with the accompanying notes which form part of these financial statements.

# Winchester School (P North)

## Statement of Financial Position

As at 31 December 2022

		2022	2022	2021
	Notes	Actual \$	Budget (Unaudited) \$	Actual \$
<b>Current Assets</b>				
Cash and Cash Equivalents	7	242,271	282,070	208,925
Accounts Receivable	8	210,187	117,851	154,036
GST Receivable		3,058	6,508	16,309
Prepayments		13,691	10,984	15,776
Inventories	9	121	-	388
Investments	10	153,339	253,762	300,454
		622,667	671,175	695,888
<b>Current Liabilities</b>				
Accounts Payable	12	283,739	145,047	194,418
Revenue Received in Advance	13	150	-	75
Provision for Cyclical Maintenance	14	3,500	9,228	8,012
Finance Lease Liability	15	24,191	34,424	34,699
Funds held for Capital Works Projects	16	-	-	107,356
		311,580	188,699	344,560
<b>Working Capital Surplus/(Deficit)</b>		311,087	482,476	351,328
<b>Non-current Assets</b>				
Property, Plant and Equipment	11	688,163	613,172	692,893
		688,163	613,172	692,893
<b>Non-current Liabilities</b>				
Provision for Cyclical Maintenance	14	77,017	60,122	50,100
Finance Lease Liability	15	8,558	53,919	22,548
		85,575	114,041	72,648
<b>Net Assets</b>		913,675	981,607	971,573
<b>Equity</b>		913,675	981,607	971,573

The above Statement of Financial Position should be read in conjunction with the accompanying notes which form part of these financial statements.

# Winchester School (P North)

## Statement of Cash Flows

For the year ended 31 December 2022

		2022	2022	2021
	Note	Actual \$	Budget (Unaudited) \$	Actual \$
<b>Cash flows from Operating Activities</b>				
Government Grants		837,588	728,097	740,123
Locally Raised Funds		55,329	52,400	59,503
Goods and Services Tax (net)		13,251	-	(9,801)
Payments to Employees		(506,529)	(337,500)	(402,917)
Payments to Suppliers		(283,609)	(247,352)	(294,170)
Interest Paid		(2,040)	(1,554)	(2,295)
Interest Received		5,528	1,800	3,039
Net cash from/(to) Operating Activities		119,518	195,891	93,482
<b>Cash flows from Investing Activities</b>				
Purchase of Property Plant & Equipment (and Intangibles)		(103,024)	(62,000)	(97,488)
Purchase of Investments		(2,885)	-	(46,692)
Proceeds from Sale of Investments		150,000	-	-
Net cash from/(to) Investing Activities		44,091	(62,000)	(144,180)
<b>Cash flows from Financing Activities</b>				
Furniture and Equipment Grant		8,281	8,281	-
Finance Lease Payments		(31,188)	(35,294)	(30,832)
Funds Administered on Behalf of Third Parties		(107,356)	-	115,263
Net cash from/(to) Financing Activities		(130,263)	(27,013)	84,431
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>33,346</b>	<b>106,878</b>	<b>33,733</b>
Cash and cash equivalents at the beginning of the year	7	208,925	175,192	175,192
<b>Cash and cash equivalents at the end of the year</b>	<b>7</b>	<b>242,271</b>	<b>282,070</b>	<b>208,925</b>

The Statement of Cash Flows records only those cash flows directly within the control of the School. This means centrally funded teachers' salaries and the use of land and buildings grant and expense have been excluded.

The above Statement of Cash Flows should be read in conjunction with the accompanying notes which form part of these financial statements.

# Winchester School (P North)

## Notes to the Financial Statements

### For the year ended 31 December 2022

#### 1. Statement of Accounting Policies

##### **a) Reporting Entity**

Winchester School (P North) (the School) is a Crown entity as specified in the Crown Entities Act 2004 and a school as described in the Education and Training Act 2020. The Board is of the view that the School is a public benefit entity for financial reporting purposes.

##### **b) Basis of Preparation**

###### **Reporting Period**

The financial statements have been prepared for the period 1 January 2022 to 31 December 2022 and in accordance with the requirements of the Education and Training Act 2020.

###### **Basis of Preparation**

The financial statements have been prepared on a going concern basis, and the accounting policies have been consistently applied throughout the period.

###### **Financial Reporting Standards Applied**

The Education and Training Act 2020 requires the School, as a Crown entity, to prepare financial statements in accordance with generally accepted accounting practice. The financial statements have been prepared in accordance with generally accepted accounting practice in New Zealand, applying Public Sector Public Benefit Entity (PBE) Standards Reduced Disclosure Regime as appropriate to public benefit entities that qualify for Tier 2 reporting. The school is considered a Public Benefit Entity as it meets the criteria specified as 'having a primary objective to provide goods and/or services for community or social benefit and where any equity has been provided with a view to supporting that primary objective rather than for financial return to equity holders'.

###### **PBE Accounting Standards Reduced Disclosure Regime**

The School qualifies for Tier 2 as the school is not publicly accountable and is not considered large as it falls below the expense threshold of \$30 million per year. All relevant reduced disclosure concessions have been taken.

###### **Measurement Base**

The financial statements are prepared on the historical cost basis unless otherwise noted in a specific accounting policy.

###### **Presentation Currency**

These financial statements are presented in New Zealand dollars, rounded to the nearest dollar.

###### **Specific Accounting Policies**

The accounting policies used in the preparation of these financial statements are set out below.

###### **Critical Accounting Estimates And Assumptions**

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

###### **Cyclical maintenance**

A school recognises its obligation to maintain the Ministry's buildings in a good state of repair as a provision for cyclical maintenance. This provision relates mainly to the painting of the school buildings. The estimate is based on the school's best estimate of the cost of painting the school and when the school is required to be painted, based on an assessment of the school's condition. During the year, the Board assesses the reasonableness of its painting maintenance plan on which the provision is based. Cyclical maintenance is disclosed at note 14.





#### *Useful lives of property, plant and equipment*

The School reviews the estimated useful lives of property, plant and equipment at the end of each reporting date. The School believes that the estimated useful lives of the property, plant and equipment as disclosed in the significant accounting policies are appropriate to the nature of the property, plant and equipment at reporting date. Property, plant and equipment is disclosed at note 11.

#### **Critical Judgements in applying accounting policies**

Management has exercised the following critical judgements in applying accounting policies:

##### *Classification of leases*

Determining whether a lease is a finance lease or an operating lease requires judgement as to whether the lease transfers substantially all the risks and rewards of ownership to the school. A lease is classified as a finance lease if it transfers substantially all risks and rewards incidental to ownership of an underlying asset to the lessee. In contrast, an operating lease is a lease that does not transfer substantially all the risks and rewards incidental to ownership of an asset to the lessee. Judgement is required on various aspects that include, but are not limited to, the fair value of the leased asset, the economic life of the leased asset, whether or not to include renewal options in the lease term, and determining an appropriate discount rate to calculate the present value of the minimum lease payments. Classification as a finance lease means the asset is recognised in the statement of financial position as property, plant, and equipment, whereas for an operating lease no such asset is recognised. Finance lease liability disclosures are contained in note 15. Future operating lease commitments are disclosed in note 21b.

##### *Recognition of grants*

The School reviews the grants monies received at the end of each reporting period and whether any require a provision to carry forward amounts unspent. The School believes all grants received have been appropriately recognised as a liability if required. Government grants are disclosed at note 2.

### **c) Revenue Recognition**

#### **Government Grants**

The school receives funding from the Ministry of Education. The following are the main types of funding that the School receives.

Operational grants are recorded as revenue when the School has the rights to the funding, which is in the year that the funding is received.

Teachers salaries grants are recorded as revenue when the School has the rights to the funding in the salary period they relate to. The grants are not received in cash by the School and are paid directly to teachers by the Ministry of Education.

Other Ministry Grants for directly funded programs are recorded as revenue when the School has the rights to the funding in the period they relate to. The grants are not received in cash by the School and are paid directly by the Ministry of Education.

The property from which the School operates is owned by the Crown and managed by the Ministry of Education on behalf of the Crown. Grants for the use of land and buildings are not received in cash by the School as they equate to the deemed expense for using the land and buildings which are owned by the Crown. The School's use of the land and buildings as occupant is based on a property occupancy document as gazetted by the Ministry. The expense is based on an assumed market rental yield on the value of land and buildings as used for rating purposes.

This is a non-cash revenue that is offset by a non-cash expense. The use of land and buildings grants and associated expenditure are recorded in the period the School uses the land and buildings.

#### **Other Grants where conditions exist**

Other grants are recorded as revenue when the School has the rights to the funding, unless there are unfulfilled conditions attached to the grant, in which case the amount relating to the unfulfilled conditions is recognised as a liability and released to revenue as the conditions are fulfilled.

#### **Donations, Gifts and Bequests**

Donations, gifts and bequests are recognised as an asset and revenue when the right to receive funding or the asset has been established unless there is an obligation to return funds if conditions are not met. If conditions are not met funding is recognised as revenue in advance and recognised as revenue when conditions are satisfied.



### **Interest Revenue**

Interest Revenue earned on cash and cash equivalents and investments is recorded as revenue in the period it is earned.

### **d) Operating Lease Payments**

Payments made under operating leases are recognised in the Statement of Comprehensive Revenue and Expense on a straight line basis over the term of the lease.

### **e) Finance Lease Payments**

Finance lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term on an effective interest basis.

### **f) Cash and Cash Equivalents**

Cash and cash equivalents include cash on hand, bank balances, deposits held at call with banks, and other short term highly liquid investments with original maturities of 90 days or less, and bank overdrafts. The carrying amount of cash and cash equivalents represent fair value.

### **g) Accounts Receivable**

Short-term receivables are recorded at the amount due, less an allowance for expected credit losses (uncollectable debts). The schools receivables are largely made up of funding from the Ministry of Education, therefore the level of uncollectable debts is not considered to be material. However, short-term receivables are written off when there is no reasonable expectation of recovery.

### **h) Inventories**

Inventories are consumable items held for sale and comprised of stationery and school uniforms. They are stated at the lower of cost and net realisable value. Cost is determined on a first in, first out basis. Net realisable value is the estimated selling price in the ordinary course of activities less the estimated costs necessary to make the sale. Any write down from cost to net realisable value is recorded as an expense in the Statement of Comprehensive Revenue and Expense in the period of the write down.

### **i) Investments**

Bank term deposits are initially measured at the amount invested. Interest is subsequently accrued and added to the investment balance. A loss allowance for expected credit losses is recognised if the estimated loss allowance is not trivial.

### **j) Property, Plant and Equipment**

Land and buildings owned by the Crown are excluded from these financial statements. The Board's use of the land and buildings as 'occupant' is based on a property occupancy document.

Improvements (funded by the Board) to buildings owned by the Crown or directly by the board are recorded at cost, less accumulated depreciation and impairment losses.

Property, plant and equipment are recorded at cost or, in the case of donated assets, fair value at the date of receipt, less accumulated depreciation and impairment losses. Cost or fair value as the case may be, includes those costs that relate directly to bringing the asset to the location where it will be used and making sure it is in the appropriate condition for its intended use.

Gains and losses on disposals (i.e. sold or given away) are determined by comparing the proceeds received with the carrying amounts (i.e. the book value). The gain or loss arising from the disposal of an item of property, plant and equipment is recognised in the Statement of Comprehensive Revenue and Expense.

### **Finance Leases**

A finance lease transfers to the lessee substantially all the risks and rewards incidental to ownership of an asset, whether or not title is eventually transferred. At the start of the lease term, finance leases are recognised as assets and liabilities in the Statement of Financial Position at the lower of the fair value of the leased asset or the present value of the minimum lease payments. The finance charge is charged to the surplus or deficit over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability. The amount recognised as an asset is depreciated over its useful life. If there is no reasonable certainty whether the school will obtain ownership at the end of the lease term, the asset is fully depreciated over the shorter of the lease term and its useful life.

### **Depreciation**

Property, plant and equipment except for library resources are depreciated over their estimated useful lives on a straight line basis. Library resources are depreciated on a diminishing value basis. Depreciation of all assets is reported in the Statement of Comprehensive Revenue and Expense.

The estimated useful lives of the assets are:

Building Improvements	5-50 years
Furniture and Equipment	4-15 years
Information and Communication Technology	5 years
Library Resources	12.5% DV
Leased assets held under a Finance Lease	Term of Lease

### **k) Intangible Assets**

#### *Software costs*

Computer software acquired by the School are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. Costs associated with subsequent maintenance and research expenditure are recognised as an expense in the Statement of Comprehensive Revenue and Expense when incurred.

The carrying value of software is amortised on a straight line basis over its useful life. The useful life of software is estimated as three years. The amortisation charge for each period and any impairment loss is recorded in the Statement of Comprehensive Revenue and Expense.

### **l) Impairment of property, plant, and equipment and intangible assets**

The school does not hold any cash generating assets. Assets are considered cash generating where their primary objective is to generate a commercial return.

#### *Non cash generating assets*

Property, plant, and equipment and intangible assets held at cost that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. If such indication exists, the School estimates the asset's recoverable service amount. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable service amount. The recoverable service amount is the higher of an asset's fair value less costs to sell and value in use.

Value in use is determined using an approach based on either a depreciated replacement cost approach, restoration cost approach, or a service units approach. The most appropriate approach used to measure value in use depends on the nature of the impairment and availability of information.

In determining fair value less costs to sell the school engages an independent valuer to assess market value based on the best available information. The valuation is based on a comparison to recent market transactions.

If an asset's carrying amount exceeds its recoverable service amount, the asset is regarded as impaired and the carrying amount is written down to the recoverable amount. The total impairment loss is recognised in the surplus or deficit.

The reversal of an impairment loss is recognised in the surplus or deficit. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable service amount since the last impairment loss was recognised.

### **m) Accounts Payable**

Accounts Payable represents liabilities for goods and services provided to the School prior to the end of the financial year which are unpaid. Accounts Payable are recorded at the amount of cash required to settle those liabilities. The amounts are unsecured and are usually paid within 30 days of recognition.

## **n) Employee Entitlements**

### *Short-term employee entitlements*

Employee entitlements that are expected to be settled within 12 months after the end of the reporting period in which the employees provide the related service are measured based on accrued entitlements at current rates of pay. These include salaries and wages accrued up to balance date, annual leave earned, by non teaching staff, to but not yet taken at balance date.

### *Long-term employee entitlements*

Employee benefits that are not expected to be settled wholly before 12 months after the end of the reporting period in which the employee provides the related service, such as retirement and long service leave, have been calculated on an actuarial basis.

The calculations are based on the likely future entitlements accruing to employees, based on years of service, years to entitlement, the likelihood that employees will reach the point of entitlement, and contractual entitlement information, and the present value of the estimated future cash flows. Remeasurements are recognised in surplus or deficit in the period in which they arise.

## **o) Revenue Received in Advance**

Revenue received in advance relates to fees received from students and grants received where there are unfulfilled obligations for the School to provide services in the future. The fees are recorded as revenue as the obligations are fulfilled and the fees earned.

The School holds sufficient funds to enable the refund of unearned fees in relation to students, should the School be unable to provide the services to which they relate.

## **p) Funds Held in Trust**

Funds are held in trust where they have been received by the School for a specified purpose, or are being held on behalf of a third party and these transactions are not recorded in the Statement of Comprehensive Revenue and Expense.

The School holds sufficient funds to enable the funds to be used for their intended purpose at any time.

## **q) Funds held for Capital works**

The school directly receives funding from the Ministry of Education for capital works projects that are included in the School five year capital works agreement. These funds are held on behalf and for a specified purpose as such these transactions are not recorded in the Statement of Comprehensive Revenue and Expense.

The School holds sufficient funds to enable the funds to be used for their intended purpose at any time.

## **r) Shared Funds**

Shared Funds are held on behalf of a cluster of participating schools as agreed with the Ministry of Education. In instances where funds are outside of the School's control, these amounts are not recorded in the Statement of Comprehensive Revenue and Expense. In instances where the school is determined to be the principal for providing the service related to the Shared Funds (such as the RTLB programme), all income and expenditure related to the provision of the service is recorded in the Statement of Comprehensive Revenue and Expense. The School holds sufficient funds to enable the funds to be used for their intended purpose.

## **s) Provision for Cyclical Maintenance**

The property from which the School operates is owned by the Crown, and is vested in the Ministry. The Ministry has gazetted a property occupancy document that sets out the Board's property maintenance responsibilities. The Board is responsible for maintaining the land, buildings and other facilities on the School site in a state of good order and repair.

Cyclical maintenance, which involves painting the interior and exterior of the School, makes up the most significant part of the Board's responsibilities outside day-to-day maintenance. The provision is a reasonable estimate, based on the school's best estimate of the cost of painting the school and when the school is required to be painted, based on an assessment of the school's condition.

The schools carries out painting maintenance of the whole school over a 7 to 10 year period, the economic outflow of this is dependent on the plan established by the school to meet this obligation and is detailed in the notes and disclosures of these accounts.



#### **t) Financial Instruments**

The School's financial assets comprise cash and cash equivalents, accounts receivable, and investments. All of these financial assets, except for investments that are shares, are initially recognised at fair value and subsequently measured at amortised cost, using the effective interest method.

Investments that are shares are categorised as 'financial assets at fair value through other comprehensive revenue and expense' for accounting purposes in accordance with financial reporting standards. On initial recognition of an equity investment that is not held for trading, the School may irrevocably elect to present subsequent changes in the investment's fair value in other comprehensive revenue and expense. This election has been made for investments that are shares. Subsequent to initial recognition, these assets are measured at fair value. Dividends are recognised as income in surplus or deficit unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in other comprehensive revenue and expense and are never reclassified to surplus or deficit.

The School's financial liabilities comprise accounts payable, borrowings, finance lease liability, and painting contract liability. Financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and any gain or loss on derecognition are recognised in surplus or deficit.

#### **u) Borrowings**

Borrowings on normal commercial terms are initially recognised at the amount borrowed plus transaction costs. Interest due on the borrowings is subsequently accrued and added to the borrowings balance. Borrowings are classified as current liabilities unless the school has an unconditional right to defer settlement of the liability for at least 12 months after balance date.

#### **v) Goods and Services Tax (GST)**

The financial statements have been prepared on a GST exclusive basis, with the exception of accounts receivable and accounts payable which are stated as GST inclusive.

The net amount of GST paid to, or received from, the IRD, including the GST relating to investing and financing activities, is classified as a net operating cash flow in the statements of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

#### **w) Budget Figures**

The budget figures are extracted from the School budget that was approved by the Board.

#### **x) Services received in-kind**

From time to time the School receives services in-kind, including the time of volunteers. The School has elected not to recognise services received in kind in the Statement of Comprehensive Revenue and Expense.

## 2. Government Grants

Government Grants - Ministry of Education  
Teachers' Salaries Grants  
Use of Land and Buildings Grants  
Other Government Grants

2022	2022	2021
Actual	Budget	Actual
\$	(Unaudited)	\$
876,691	728,097	756,614
2,036,724	1,801,525	1,905,478
416,630	528,879	394,644
500	-	435
<b>3,330,545</b>	<b>3,058,501</b>	<b>3,057,171</b>

## 3. Locally Raised Funds

Local funds raised within the School's community are made up of:

### Revenue

Donations & Bequests  
Fees for Extra Curricular Activities  
Trading  
Fundraising & Community Grants  
Other Revenue

2022	2022	2021
Actual	Budget	Actual
\$	(Unaudited)	\$
40,179	41,900	43,530
15,174	9,800	11,670
214	100	56
488	600	4,469
60	-	53
<b>56,115</b>	<b>52,400</b>	<b>59,778</b>

### Expenses

Extra Curricular Activities Costs  
Trading  
Fundraising & Community Grant Costs

2022	2022	2021
Actual	Budget	Actual
\$	(Unaudited)	\$
16,491	7,000	6,473
913	-	(388)
-	-	215
<b>17,404</b>	<b>7,000</b>	<b>6,300</b>

*Surplus for the year Locally raised funds*

2022	2022	2021
Actual	Budget	Actual
\$	(Unaudited)	\$
<b>38,711</b>	<b>45,400</b>	<b>53,478</b>

## 4. Learning Resources

Curricular  
Library Resources  
Employee Benefits - Salaries  
Staff Development  
Depreciation

2022	2022	2021
Actual	Budget	Actual
\$	(Unaudited)	\$
94,650	100,800	59,296
27,903	21,000	24,635
2,389,920	2,043,025	2,215,010
21,541	25,500	29,095
110,957	92,077	101,805
<b>2,644,971</b>	<b>2,282,402</b>	<b>2,429,841</b>



## 5. Administration

	2022	2022	2021
	Actual	Budget	Actual
	\$	(Unaudited)	\$
Audit Fee	5,378	5,500	5,222
Board Fees	3,100	3,750	3,000
Board Expenses	12,991	8,300	4,072
Communication	1,999	2,700	1,672
Consumables	10,122	9,600	8,574
Operating Lease	87	-	-
Other	15,095	17,100	15,173
Employee Benefits - Salaries	133,910	96,000	93,869
Insurance	7,175	3,000	6,925
Service Providers, Contractors and Consultancy	13,800	12,000	13,500
	<b>203,657</b>	<b>157,950</b>	<b>152,007</b>

## 6. Property

	2022	2022	2021
	Actual	Budget	Actual
	\$	(Unaudited)	\$
Caretaking and Cleaning Consumables	15,704	11,650	13,699
Cyclical Maintenance Provision	22,405	19,072	16,584
Grounds	16,904	16,450	9,869
Heat, Light and Water	32,478	21,000	17,991
Rates	4,088	3,700	3,785
Repairs and Maintenance	27,161	20,600	19,576
Use of Land and Buildings	416,630	528,879	394,644
Security	6,072	4,500	5,757
Consultancy And Contract Services	49,423	44,000	44,356
	<b>590,865</b>	<b>669,851</b>	<b>526,261</b>

The use of land and buildings figure represents 5% of the school's total property value. Property values are established as part of the nation-wide revaluation exercise that is conducted every 30 June for the Ministry of Education's year-end reporting purposes.

## 7. Cash and Cash Equivalents

	2022	2022	2021
	Actual	Budget	Actual
	\$	(Unaudited)	\$
Bank Accounts	242,271	282,070	208,925
Cash and cash equivalents for Statement of Cash Flows	<b>242,271</b>	<b>282,070</b>	<b>208,925</b>

The carrying value of short-term deposits with original maturity dates of 90 days or less approximates their fair value.

## 8. Accounts Receivable

	<b>2022</b>	<b>2022</b>	<b>2021</b>
	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>
	<b>\$</b>	<b>(Unaudited)</b>	<b>\$</b>
Receivables	730	2,058	1,397
Receivables from the Ministry of Education	24,742	-	5,355
Interest Receivable	891	248	321
Teacher Salaries Grant Receivable	183,824	115,545	146,963
	<b>210,187</b>	<b>117,851</b>	<b>154,036</b>
Receivables from Exchange Transactions	26,363	2,306	7,073
Receivables from Non-Exchange Transactions	183,824	115,545	146,963
	<b>210,187</b>	<b>117,851</b>	<b>154,036</b>

## 9. Inventories

	<b>2022</b>	<b>2022</b>	<b>2021</b>
	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>
	<b>\$</b>	<b>(Unaudited)</b>	<b>\$</b>
Sports Uniforms / Kiwi Packs	-	-	139
Uniform/sunhats Trading	121	-	249
	<b>121</b>	<b>-</b>	<b>388</b>

## 10. Investments

The School's investment activities are classified as follows:

	<b>2022</b>	<b>2022</b>	<b>2021</b>
	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>
	<b>\$</b>	<b>(Unaudited)</b>	<b>\$</b>
Current Asset			
Short-term Bank Deposits	153,339	253,762	300,454
Total Investments	<b>153,339</b>	<b>253,762</b>	<b>300,454</b>



## 11. Property, Plant and Equipment

	Opening Balance (NBV)	Additions	Disposals	Impairment	Depreciation	Total (NBV)
2022	\$	\$	\$	\$	\$	\$
Building Improvements	453,463	-	-	-	(29,996)	<b>423,467</b>
Furniture and Equipment	111,784	43,783	-	-	(20,741)	<b>134,826</b>
Information and Communication Technology	54,025	48,275	-	-	(21,956)	<b>80,344</b>
Leased Assets	56,652	11,592	-	-	(35,985)	<b>32,259</b>
Library Resources	16,969	2,577	-	-	(2,279)	<b>17,267</b>
<b>Balance at 31 December 2022</b>	<b>692,893</b>	<b>106,227</b>	<b>-</b>	<b>-</b>	<b>(110,957)</b>	<b>688,163</b>

The net carrying value of equipment held under a finance lease is \$32,259 (2021: \$56,652)

### Restrictions

There are no restrictions over the title of the school's property, plant and equipment, nor are any property, plant and equipment pledged as security for liabilities.

	2022	2022	2022	2021	2021	2021
	Cost or Valuation	Accumulated Depreciation	Net Book Value	Cost or Valuation	Accumulated Depreciation	Net Book Value
	\$	\$	\$	\$	\$	\$
Building Improvements	893,741	(470,274)	<b>423,467</b>	893,741	(440,278)	<b>453,463</b>
Furniture and Equipment	554,578	(419,752)	<b>134,826</b>	514,755	(402,971)	<b>111,784</b>
Information and Communication Technology	219,988	(139,644)	<b>80,344</b>	173,629	(119,604)	<b>54,025</b>
Leased Assets	131,058	(98,799)	<b>32,259</b>	134,830	(78,178)	<b>56,652</b>
Library Resources	88,001	(70,734)	<b>17,267</b>	85,424	(68,455)	<b>16,969</b>
<b>Balance at 31 December</b>	<b>1,887,366</b>	<b>(1,199,203)</b>	<b>688,163</b>	<b>1,802,379</b>	<b>(1,109,486)</b>	<b>692,893</b>

## 12. Accounts Payable

	2022 Actual \$	2022 Budget (Unaudited) \$	2021 Actual \$
Creditors	90,243	19,633	39,995
Accruals	3,585	4,110	3,482
Banking Staffing Overuse	-	2,264	-
Employee Entitlements - Salaries	183,824	115,545	146,963
Employee Entitlements - Leave Accrual	6,087	3,495	3,978
	<b>283,739</b>	<b>145,047</b>	<b>194,418</b>
Payables for Exchange Transactions	283,739	145,047	194,418
Payables for Non-exchange Transactions - Taxes Payable (PAYE and Rates)	-	-	-
Payables for Non-exchange Transactions - Other	-	-	-
	<b>283,739</b>	<b>145,047</b>	<b>194,418</b>

The carrying value of payables approximates their fair value.

## 13. Revenue Received in Advance

	2022 Actual \$	2022 Budget (Unaudited) \$	2021 Actual \$
Income Received in Advance	150	-	75
	<b>150</b>	<b>-</b>	<b>75</b>

## 14. Provision for Cyclical Maintenance

	2022 Actual \$	2022 Budget (Unaudited) \$	2021 Actual \$
Provision at the Start of the Year	58,112	50,278	41,528
Increase to the Provision During the Year	19,197	19,072	18,938
Other Adjustments	3,208	-	(2,354)
Provision at the End of the Year	<b>80,517</b>	<b>69,350</b>	<b>58,112</b>
Cyclical Maintenance - Current	3,500	9,228	8,012
Cyclical Maintenance - Non current	77,017	60,122	50,100
	<b>80,517</b>	<b>69,350</b>	<b>58,112</b>

Per the cyclical maintenance schedule the school is next expected to undertake painting works during 2025. This plan is based on the schools 10 Year Property plan / painting quotes.

## 15. Finance Lease Liability

The School has entered into a number of finance lease agreements for computers and other ICT equipment. Minimum lease payments payable:

	2022 Actual \$	2022 Budget (Unaudited) \$	2021 Actual \$
No Later than One Year	25,791	34,424	36,344
Later than One Year and no Later than Five Years	9,374	53,919	23,681
Future Finance Charges	(2,416)	-	(2,778)
	<u>32,749</u>	<u>88,343</u>	<u>57,247</u>
<b>Represented by</b>			
Finance lease liability - Current	24,191	34,424	34,699
Finance lease liability - Non current	8,558	53,919	22,548
	<u>32,749</u>	<u>88,343</u>	<u>57,247</u>

## 16. Funds Held (Owed) for Capital Works Projects

During the year the School received and applied funding from the Ministry of Education for the following capital works projects. The amount of cash held on behalf of the Ministry for capital works projects is included under cash and cash equivalents in note 7.

	2022	Project No.	Opening Balances \$	Receipts from MoE \$	Payments \$	Board Contributions	Closing Balances \$
SIP Air Conditioning/Transformer Project-OU		222081	76,760	17,645	(94,405)	-	-
Breakout & Changing Rooms-OUC		222082	30,596	5,490	(36,086)	-	-
Totals			<u>107,356</u>	<u>23,135</u>	<u>(130,491)</u>	<u>-</u>	<u>-</u>

### Represented by:

Funds Held on Behalf of the Ministry of Education	-
Funds Receivable from the Ministry of Education	-

	2021	Project No.	Opening Balances \$	Receipts from MoE \$	Payments \$	Board Contributions	Closing Balances \$
SIP Air Conditioning/Transformer Project-OU		222081	(2,625)	158,806	(79,421)	-	76,760
Breakout & Changing Rooms-OUC		222082	(5,282)	79,122	(43,244)	-	30,596
Totals			<u>(7,907)</u>	<u>237,928</u>	<u>(122,665)</u>	<u>-</u>	<u>107,356</u>

### Represented by:

Funds Held on Behalf of the Ministry of Education	107,356
Funds Receivable from the Ministry of Education	-

## 17. Related Party Transactions

The School is a controlled entity of the Crown, and the Crown provides the major source of revenue to the school. The school enters into transactions with other entities also controlled by the Crown, such as government departments, state-owned enterprises and other Crown entities. Transactions with these entities are not disclosed as they occur on terms and conditions no more or less favourable than those that it is reasonable to expect the school would have adopted if dealing with that entity at arm's length.

Related party disclosures have not been made for transactions with related parties that are within a normal supplier or client/recipient relationship on terms and conditions no more or less favourable than those that it is reasonable to expect the school would have adopted in dealing with the party at arm's length in the same circumstances. Further, transactions with other government agencies (for example, Government departments and Crown entities) are not disclosed as related party transactions when they are consistent with the normal operating arrangements between government agencies and undertaken on the normal terms and conditions for such transactions.

## 18. Remuneration

### Key management personnel compensation

Key management personnel of the School include all Board members, Principal, Deputy Principals and Heads of Departments.

	<b>2022 Actual \$</b>	<b>2021 Actual \$</b>
<i>Board Members</i>		
Remuneration	3,100	3,000
<i>Leadership Team</i>		
Remuneration	700,339	595,761
Full-time equivalent members	6.48	5.00
<b>Total key management personnel remuneration</b>	<b>703,439</b>	<b>598,761</b>

There are 6 members of the Board excluding the Principal. The Board had held 10 full meetings of the Board in the year. The Board also has Finance (1 members) and Property (1 members) that met 9 and 3 times respectively. As well as these regular meetings, including preparation time, the Presiding Member and other Board members have also been involved in ad hoc meetings to consider student welfare matters including stand downs, suspensions, and other disciplinary matters.

### Principal 1

The total value of remuneration paid or payable to the Principal was in the following bands:

	<b>2022 Actual \$000</b>	<b>2021 Actual \$000</b>
Salaries and Other Short-term Employee Benefits:		
Salary and Other Payments	70 - 80	150 - 160
Benefits and Other Emoluments	2 - 3	4 - 5
Termination Benefits	-	-

### Principal 2

The total value of remuneration paid or payable to the Principal was in the following bands:

	<b>2022 FTE Number</b>	<b>2021 FTE Number</b>
Salary and Other Payments	80 - 90	-
Benefits and Other Emoluments	2 - 3	-
Termination Benefits	-	-

### Other Employees

The number of other employees with remuneration greater than \$100,000 was in the following bands:

<b>Remuneration \$000</b>	<b>2022 FTE Number</b>	<b>2021 FTE Number</b>
100 - 110	3.00	1.00
110 - 120	2.00	3.00
	<b>5.00</b>	<b>4.00</b>

The disclosure for 'Other Employees' does not include remuneration of the Principal.



## 19. Compensation and Other Benefits Upon Leaving

The total value of compensation or other benefits paid or payable to persons who ceased to be board members, committee members, or employees during the financial year in relation to that cessation and number of persons to whom all or part of that total was payable was as follows:

	2022 Actual	2021 Actual
Total	-	-
Number of People	-	-

## 20. Contingencies

There are no contingent liabilities and no contingent assets (except as noted below) as at 31 December 2022 (Contingent liabilities and assets at 31 December 2021: nil).

In 2022 the Ministry of Education provided additional funding for both the Support Staff in Schools' Collective Agreement (CA) Settlement and the Teacher Aide Pay Equity Settlement. The school is still yet to receive a final wash up that adjusts the estimated quarterly instalments for the actual teacher aides employed in 2022.

The Ministry is in the Process of determining the amount of the final wash up payment for the year ended 31 December 2022. Even though the payment is probable, the amount to be received is not known with a high level of certainty. The school has therefore not recognised the expected receipt (asset) and income in its financial statements. The payment is expected to be received in July 2023.

### Holidays Act Compliance – schools payroll

The Ministry of Education performs payroll processing and payments on behalf of boards, through payroll service provider Education Payroll Limited.

The Ministry's review of the schools sector payroll to ensure compliance with the Holidays Act 2003 is ongoing. Final calculations and potential impact on any specific individual will not be known until further detailed analysis and solutions have been completed.

To the extent that any obligation cannot reasonably be quantified at 31 December 2022 a contingent liability for the school may exist.

## 21. Commitments

### (a) Capital Commitments

There are no capital commitments as at 31 December 2022.

(Capital commitments as at 31 December 2021:

\$176,451 contract for the SIP Air Conditioning/Transformer Project-OUC as agent for the Ministry of Education. This project is fully funded by the Ministry and \$158,806 has been received of which \$82,046 has been spent on the project to balance date. This project has been approved by the Ministry; and

\$80,260 contract for the Breakout & Changing Rooms-OUC as agent for the Ministry of Education. This project is fully funded by the Ministry and \$79,122 has been received of which \$48,526 has been spent on the project to balance date. This project has been approved by the Ministry.)

### (b) Operating Commitments

There are no operating commitments as at 31 December 2022 (Operating commitments at 31 December 2021: nil).



## 22. Financial Instruments

The carrying amount of financial assets and liabilities in each of the financial instrument categories are as follows:

### Financial assets measured at amortised cost

	2022 Actual \$	2022 Budget (Unaudited) \$	2021 Actual \$
Cash and Cash Equivalents	242,271	282,070	208,925
Receivables	210,187	117,851	154,036
Investments - Term Deposits	153,339	253,762	300,454
Total Financial assets measured at amortised cost	605,797	653,683	663,415

### Financial liabilities measured at amortised cost

Payables	283,739	145,047	194,418
Finance Leases	32,749	88,343	57,247
Total Financial Liabilities Measured at Amortised Cost	316,488	233,390	251,665

## 23. Events After Balance Date

There were no significant events after the balance date that impact these financial statements.

## 24. Comparatives

There have been a number of prior period comparatives which have been reclassified to make disclosure consistent with the current year.

## INDEPENDENT AUDITOR'S REPORT

### TO THE READERS OF *WINCHESTER SCHOOL (PALMERSTON NORTH)* FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

The Auditor-General is the auditor of Winchester (the School). The Auditor-General has appointed me, David Fraser using the staff and resources of Silks Audit Chartered Accountants Limited, to carry out the audit of the financial statements of the School on his behalf.

#### Opinion

We have audited the financial statements of the School on pages 2 to 20, that comprise the statement of financial position as at 31 December 2022, the statement of comprehensive revenue and expense, statement of changes in net assets/equity and statement of cash flows for the year ended on that date, and the notes to the financial statements that include accounting policies and other explanatory information.

In our opinion the financial statements of the School:

- present fairly, in all material respects:
  - its financial position as at 31 December 2022; and
  - its financial performance and cash flows for the year then ended; and
  - comply with generally accepted accounting practice in New Zealand in accordance with with Tier 2 PBE Accounting Standards (PBE IPSAS) Reduced Disclosure Regime

Our audit was completed on 25 May 2023. This is the date at which our opinion is expressed.

The basis for our opinion is explained below. In addition, we outline the responsibilities of the Board and our responsibilities relating to the financial statements, we comment on other information, and we explain our independence.

#### Basis for our opinion

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the Professional and Ethical Standards and the International Standards on Auditing (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board. Our responsibilities under those standards are further described in the Responsibilities of the auditor section of our report.

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We have fulfilled our responsibilities in accordance with the Auditor-General's Auditing Standards.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Responsibilities of the Board for the financial statements**

The Board is responsible on behalf of the School for preparing financial statements that are fairly presented and that comply with generally accepted accounting practice in New Zealand. The Board of Trustees is responsible for such internal control as it determines is necessary to enable it to prepare financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board is responsible on behalf of the School for assessing the School's ability to continue as a going concern. The Board is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless there is an intention to close or merge the School, or there is no realistic alternative but to do so.

The Board's responsibilities, in terms of the requirements of the Education and Training Act 2020, arise from section 87 of the Education Act 1989.

### **Responsibilities of the auditor for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit carried out in accordance with the Auditor-General's Auditing Standards will always detect a material misstatement when it exists. Misstatements are differences or omissions of amounts or disclosures, and can arise from fraud or error. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of readers taken on the basis of these financial statements.

For the budget information reported in the financial statements, our procedures were limited to checking that the information agreed to the School's approved budget.

We did not evaluate the security and controls over the electronic publication of the financial statements.

As part of an audit in accordance with the Auditor-General's Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. Also:



- We identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control.
- We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board.
- We conclude on the appropriateness of the use of the going concern basis of accounting by the Board and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the School's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the School to cease to continue as a going concern.
- We evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- We assess the risk of material misstatement arising from the school payroll system, which may still contain errors. As a result, we carried out procedures to minimise the risk of material errors arising from the system that, in our judgement, would likely influence readers' overall understanding of the financial statements.

We communicate with the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Our responsibilities arise from the Public Audit Act 2001.

#### **Other information**

The Board is responsible for the other information. The other information comprises Statement of Financial Responsibility, Board of Trustees schedule included under the School Directory page and the Analysis of Variance, but does not include the financial statements, Kiwisport statement and Personnel Policy Compliance statement included as appendices, and our auditor's report thereon.

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Our opinion on the financial statements does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information. In doing so, we consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on our work, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Independence**

We are independent of the School in accordance with the independence requirements of the Auditor-General's Auditing Standards, which incorporate the independence requirements of Professional and Ethical Standard 1: *International Code of Ethics for Assurance Practitioners* issued by the New Zealand Auditing and Assurance Standards Board.

Other than the audit, we have no relationship with or interests in the School.

*David Fraser*

**David Fraser**  
**Silks Audit Chartered Accountants Ltd**  
**On behalf of the Auditor-General**  
**Whanganui, New Zealand**

## Winchester School (P North)

### Members of the Board

<b>Name</b>	<b>Position</b>	<b>How Position Gained</b>	<b>Term Expired/ Expires</b>
Richard Withy	Presiding Member	Elected	Sep 2025
Nic Mason	Principal	ex Officio	
Tim Myers	Parent Representative	Elected	Sep 2025
Raymond Donald	Parent Representative	Elected	Sep 2025
Krisgin O'Riley	Parent Representative	Elected	Sep 2025
Alison Whyte	Parent Representative	Elected	Sep 2025
Laureen King	Staff Representative	Elected	Sep 2025

## **Winchester School (P North)**

### **Kiwisport**

Kiwisport is a Government funding initiative to support students' participation in organised sport. In 2022, the school received total Kiwisport funding of \$5,319 (excluding GST). The funding was spent on sporting endeavours.

## **Statement of Compliance with Employment Policy**

For the year ended 31st December 2022 the Winchester School (P North) Board:

- Has developed and implemented personnel policies, within policy and procedural frameworks to ensure the fair and proper treatment of employees in all aspects of their employment
- Has reviewed its compliance against both its personnel policy and procedures and can report that it meets all requirements and identified best practice.
- Is a good employer and complies with the conditions contained in the employment contracts of all staff employed by the Board.
- Ensures all employees and applicants for employment are treated according to their skills, qualifications and abilities, without bias or discrimination.
- Meets all Equal Employment Opportunities requirements.

# WINCHESTER SCHOOL TE KURA O TE HAONUI - ANALYSIS OF VARIANCE 2023

**STRATEGIC AIM:** Students will experience a curriculum that inspires curiosity, and enables excellence and equitable outcomes.

Curriculum focus:	Reading	Writing	Mathematics	Attendance & Engagement
<b>Targets:</b>	<b>By the end of 2021, we aim to have at least 90% achieving at the expected NZC level for the following groups:</b>			
<b>Baseline data: 2021</b>	<ul style="list-style-type: none"> <li>Māori 79%</li> <li>Pasifika 93%</li> <li>Male 79%</li> </ul>	<ul style="list-style-type: none"> <li>Māori 64%</li> <li>Pasifika 86%</li> <li>Male 74%</li> </ul>	<ul style="list-style-type: none"> <li>Māori 86%</li> <li>Pasifika 86%</li> <li>Male 88%</li> </ul>	<ul style="list-style-type: none"> <li>Average attendance in term 2 of <b>2022</b> (86.8%) Year 1 had the lowest percentage of students attending regularly, with 35.7% of students attending this often.</li> <li>The Pacific ethnic group had the lowest percentage of students attending regularly, with 27.3% of students attending this often.</li> </ul>
<b>OUTCOMES What happened? 2022</b>	<ul style="list-style-type: none"> <li>Māori learners = 71%</li> <li>Pasifika learners = 75%</li> <li>Male learners = 82%</li> </ul>	<ul style="list-style-type: none"> <li>Māori learners = 55%</li> <li>Pasifika learners = 71%</li> <li>Male learners = 67%</li> </ul>	<ul style="list-style-type: none"> <li>Māori learners = 81%</li> <li>Pasifika learners = 82%</li> <li>Male learners = 89%</li> </ul>	<ul style="list-style-type: none"> <li>Māori = 85.28% present</li> <li>Pasifika = 75.94% present</li> <li>Male = 89.12% present</li> </ul>
<b>REASONS FOR THE VARIANCE Why did it happen?</b>	The variations in Māori and boys achievement data can be explained by high nonattendance rates (Covid). Structured Literacy can account for the benefit of males.	The variations in achievement data for learners can be explained by Writing not being a PD focus for us, non attendance and Covid.	The variations in achievement data for learners can be explained by Mathematics is our current PD and we are teaching in a different way but assessing in the old way.	No data here yet.
<b>EVALUATION What are our immediate next steps?</b>	Increasing attendance and engagement for those learners. Review of Learning Support Program	Increasing attendance and engagement for those learners. Internal writing engagement chats with teams, attendance project.	Our Mathematics PD focus this year is assessment..	Apply to MOE for Attendance and Engagement project
<b>PLANNING FOR NEXT YEAR 2023</b>	Embedding the Structured Literacy approach to our kura. Implementing the attendance and engagement plan.	Engagement practices in writing, moderation in Teams.	Include using rich task assessment data from DMIC tasks. Ensuring that PAT data is well analysed and that Item reports help	Employ a Learning Coach to create a walking bus to school, set up a wairua space to set kids up in the morning ready for learning.

	Employed Tier 3 and 2 Learning Support. Targeted support for teachers to implement.		inform long term planning. Moderating Rich Tasks assessment practice. Strengths based assessment.	
	<b>Students need to know what it is they need to work on - one goal at a time. Building on our strong relational foundations and moving into relationships for learning.</b> <b>Building Formative Assessment Practices in JK</b> <b>Play first and eat second.</b>			